Letter of Commendation.

American Republic Research Center

Office of Management

It is with great honor that: Major Robert Dekker of the Netherlands is being given this Letter of Commendation for his exemplary and professional achievement. His knowledge and wisdom in analysis and for providing resolution(s) to conflict(s) on a global scale reveals great insight that takes years of study and experience within multi-academic disciplines to gain the perspective needed for a clear and concise analysis upholding the finest traditions of a Senior Operations Intelligence Officer.

Major Robert Dekker of the Netherlands is acting Manager of the European Branch Office and Senior Fellow for the American Republic Research Center and its research branch, Pharos Strategic Intelligence Group. His talent is the ability to see the underlying Cause and Effect of a given situation. These qualities are also upheld by all senior management personnel and are in keeping with the company's highest traditions of outstanding performance of duty that is in keeping with the integrity of the Officer Corp.

I hereby recommend Major Robert Dekker and do formally endorse him for his contributions in the Collection, Analysis and Dissemination of Intelligence work. His thoughtful analysis is in accordance with the guidelines, policies and procedures of a Sr. Supervisory Intelligence Officer and demonstrates the highest degree of moral character and leadership while providing valuable information which is both insightful and profound and far beyond the call of duty.

Further, his honesty and constant quest for seeking the truth is a rare and appreciated quality which makes up the character of the complete individual. It is an honor to be privy to his council as I extend this **Letter of Commendation.**

Respectfully;

Mr. John Wayne Sitterley BA (vet) US Army

President, ARRC/Pharos Strategic Intelligence Group.

Effective date: January 7, 2022