

# Verified CERTIFICATE

Eric ter Horst  
successfully completed our

## MasterClass | AGILE & WATERFALL Projectmanagement

Course No. HYBRIDPROJECTMANAGEMENT1DAY

**Theoretical and especially practical knowledge based on Scrum Master PSMI Level according to Scrum.org and classical project management based on GPM/IPMA Level D.**

This includes the practical application of the following project management tools to the live project "Build the Berlin Airport in building block format":

*Project summary/charter, SMART goals, project contract, milestone planning, phase planning, steering committee reporting, stakeholder analysis, risk analysis, organizational chart, Scrum incl. events, roles and artifacts such as Definition of Done, Sprints, etc.*

Verified Certificate Issued  
13th of May 2023

Valid Certificate ID  
2023-MayHSF-Hybrid

# AGILE HORIZN

NEXT LEVEL EDUCATION

IN PARTNERSHIP WITH



OUR TRAINERS ARE CERTIFIED BY



**Christoffer Bäcker**  
Managing Owner & Founder of AGILE HORIZN

**Lukas Heinen**