## Verified CERTIFICATE

André Novikov successfully completed our

## MasterClass | AGILE & WATERFALL Projectmanagement

Course No. HYBRIDPROJECTMANAGEMENT1DAY

Theoretical and especially practical knowledge based on Scrum Master PSMI Level according to Scrum.org and classical project management based on GPM/IPMA Level D.

This includes the practical application of the following project management tools to the live project "Build the Berlin Airport in building block format":

Project summary/charter, SMART goals, project contract, milestone planning, phase planning, steering committee reporting, stakeholder analysis, risk analysis, organizational chart, Scrum incl. events, roles and artifacts such as Definition of Done, Sprints, etc.

Verified Certificate Issued 19th of November 2022 Valid Certificate ID 2022-AK-Hybrid



IN PARTNERSHIP WITH



**OUR TRAINERS ARE CERTIFIED BY** 







C. Backs Z.

**Christoffer Bäcker**Managing Owner & Founder of AGILE HORIZN